### NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION

# REPORT ON AUDITED FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2014 AND 2013

### NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors

Northern Chautauqua Community Foundation

West Dunkirk, New York

We have audited the accompanying financial statements of *Northern Chautauqua Community Foundation*, which comprise the statements of financial position as of December 31, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of **Northern Chautauqua Community Foundation** as of December 31, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Buffamente Whipple Buttafaro PC

**BUFFAMANTE WHIPPLE BUTTAFARO, P.C.** 

Jamestown, New York April 23, 2015

As of December 31,	2014	2013
Assets		
Current assets		
Cash and cash equivalents	\$ 136,032	\$ 87,356
Investments	22,952,130	22,640,525
Cash surrender value of life insurance	20,540	20,083
Building, equipment and land, net	 67,215	68,644
	\$ 23,175,917	\$ 22,816,608
Liabilities and Net Assets		
Current liabilities		
Grants and accounts payable	\$ 1,201	\$ 16,287
Gift annuities payable	 39,573	40,903
Total current liabilities	40,774	57,190
Funds held for agencies	2,652,563	2,851,197
Funds held for pass-through	331,534	293,940
Total liabilities	 3,024,871	3,202,327
Unrestricted net assets		
Operating	34,435	27,476
Unreserved - fixed assets	67,215	68,644
Board designated - building reserve	5,000	
Community benefit funds	5,979,351	5,847,136
Designated funds	5,505,784	5,413,272
Donor advised funds	1,011,702	934,136
Brocton Scholarship funds	102,566	98,796
Dunkirk Scholarship funds	2,032,864	1,962,050
Fredonia Scholarship funds	704,014	685,106
Miscellaneous Scholarship funds	4,076,593	3,961,314
Westfield Scholarship funds	662,111	640,455
Gift annuities	 (30,589)	(24,104)
Total unrestricted net assets	20,151,046	19,614,281
	\$ 23,175,917	\$ 22,816,608

Years ended December 31,		2014	2013
Unrestricted support and revenue			
Contributions	\$	309,620 \$	591,031
Unrealized gains (losses)		(463,941)	1,161,966
Realized gains		937,039	1,252,195
Interest and dividends		497,702	425,980
Special fund - fundraising revenue		119,092	98,453
Patron dues and miscellaneous income		22,957	23,072
Change in cash surrender value of life insurance		456	868
Change in value of charitable gift annuities		(7,750)	(4,839)
Total unrestricted support and revenue		1,415,175	3,548,726
Expenses			
Grants to others		556,164	334,871
Management and general		252,043	247,935
Special fund - fundraising expenses		70,203	54,186
Total expenses		878,410	636,992
Change in unrestricted net assets		536,765	2,911,734
Unrestricted net assets, at beginning of year		19,614,281	16,702,547
Unrestricted net assets, at end of year	<u>\$</u>	20,151,046 \$	19,614,281

Years ended December 31,	 2014	2013
Cash flows from operating activities		
Change in net assets	\$ 536,765 \$	2,911,734
Adjustments to reconcile change in net assets		
to net cash provided by (used in) operating activities:		
Net realized and unrealized gains on investments	(473,098)	(2,414,161)
Net realized and unrealized gains on investments of agency		
and pass-through funds	(69,638)	(378,697)
Change in value of split-interest agreement	7,750	4,839
Change in cash surrender value of life insurance	(456)	(868)
Depreciation expense	2,017	2,040
Change in operating assets and liabilities:		
Grants and accounts payable	(15,086)	12,213
Gift annuity payable	(1,330)	(6,510)
Funds held for agencies	(198,634)	403,865
Funds held for pass-through	 37,594	56,376
Net cash flows provided by (used in) operating activities	 (174,116)	590,831
Cash flows from investing activities		
Fixed asset purchases	(589)	(882)
Sale of investments	12,302,014	13,168,088
Purchase of investments	 (12,078,633)	(13,762,805)
Net cash provided by (used in) investing activities	 222,792	(595,599)
Net change in cash	48,676	(4,768)
Cash and cash equivalents at beginning of year	 87,356	92,124
Cash and cash equivalents at end of year	\$ 136,032 \$	87,356

#### **NOTE 1 - SUMMARY OF ACCOUNTING POLICIES**

#### **Nature of Operations**

Northern Chautauqua Community Foundation (NCCF) is a publicly supported not-for-profit corporation created in 1986 who serves as a catalyst for the establishment of endowments to benefit the community both now and in the future, promotes local philanthropy, and provides leadership and resources to address local challenges and opportunities. The administration of the Foundation's operations and the approval of its grants are the responsibility of a board of directors. The directors are elected by a plurality of votes cast at the annual meeting of the membership. Foundation operates solely in the Northern Chautauqua region and receives and invests gifts from individuals, foundations, and other not-for-profit corporations, organizations. These funds are invested and the income generated thereon is used for the community's charitable needs.

#### **Basis of Accounting**

The financial statements of **Northern Chautauqua Community Foundation** have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

#### **Basis of Presentation**

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Topic 958, Not-for-Profit Entities. Under this topic, the Foundation is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The Foundation does not have any assets that would be considered temporarily and permanently restricted.

#### **Variance Power**

Generally accepted accounting principles provide that if the governing body of an organization has the unilateral power to redirect the use of a donor's contribution to another beneficiary, such contributions must be classified as unrestricted net assets. The bylaws of the Foundation include a variance power provision giving the Board of Directors the power to vary the use of funds if the stated purpose of a contribution becomes no longer applicable and therefore, incapable of fulfillment. Based on this provision, all contributions received by the Foundation, except for contributions to Agency Funds as described in Note 2, are reported as unrestricted revenues. Accordingly, the Foundation's financial statements classify substantially all funds, including the corpus of endowment funds, as unrestricted net assets, but segregate for internal management and endowment record keeping the portion that is held as endowment form the funds that are currently available for grants.

# NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

#### **Fund Accounting**

In order to account for assets, liabilities, revenues, and expenditures directly related to certain activities, separate funds are used by the Foundation.

#### **Contributions**

Gifts of cash and other assets received are reported as unrestricted revenue and net assets, unless subject to time restrictions. All contributions are recorded at fair value when the Foundation becomes aware of them. It is the Foundation's policy to liquidate gifts of stocks and securities as soon as possible. Any gain or loss on liquidation is allocated to the fund that received the donation.

Gifts of land, buildings, equipment and other long-lived assets are also reported as unrestricted revenues and net assets. They are reported at estimated fair value and capitalized, with depreciation being taken over their estimated useful lives.

#### **Donated Services**

Donated services are recognized as contributions in accordance with Financial Accounting Standards Board Topic 958-605, Not-for-Profit Entities – Revenue Recognition – Contributed Services, if the services (a) create or enhance non-financial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Foundation. The Foundation does not recognize any donated services, but many individuals volunteer their time and perform a variety of tasks that assist the Foundation with specific programs and various committee assignments.

#### **Grants**

Grants are recorded as expenses of unrestricted net assets when approved by the Board of Directors.

#### **Reclassifications**

Certain amounts in the prior year financial statements have been reclassified to conform to the current presentation.

#### **Use of Estimates**

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses.

## NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

#### **Cash and Cash Equivalents**

The Foundation maintains its cash balances at more than one financial institution. Accounts at each institution are insured by the Federal Deposit Insurance Corporation up to \$250,000. At various times during the years, the balance in these accounts exceeded the Federal Deposit Insurance Corporation limit.

For purposes of the statement of cash flows, the Foundation considers highly liquid debt instruments purchased with a maturity of three months or less to be a cash equivalent. At December 31, 2014, cash and cash equivalents classified as investments totaled \$1,382,778 invested with Lake Shore Savings Bank, Cattaraugus County Bank, TD Ameritrade and Charles Swab. At December 31, 2013, cash and cash equivalents classified as investments totaled \$4,671,446 invested with Lake Shore Savings Bank, TD Ameritrade and Charles Schwab.

#### **Net Assets**

Net assets of the Foundation are segregated based on the type of fund the donor agrees to and are defined below as:

Endowed Fund – An endowed fund is expected to last in perpetuity. The foundation requires an initial deposit of \$5,000 and the fund must have a balance of at least \$5,000 to issue grants.

Non-Endowed Fund – A non-endowed fund is not expected to last in perpetuity and is created with the intent of distributing the entire balance in a short period of time.

Operations/administration – Unrestricted net assets for the operation/administration of the Foundation.

#### Reclassifications

During the year ended December 31, 2014, the Foundation made adjustments in the classification of certain funds. These adjustments resulted in transfers from agency and pass-through funds to unrestricted net assets in the amount of \$1,276. In addition, transfers were made within funds classified as unrestricted net assets.

#### **NOTE 2 – FUNDS HELD FOR AGENCIES**

The Foundation adopted the Financial Accounting Standards Board Topic 958-605, Not-for-Profit Entities – Revenue Recognition – Transfers of Assets to Not-for-Profit Entity or Charitable Trust that Raises or Holds Contributions for Others. This Topic establishes standards for transactions in which the Foundation accepts a contribution from a donor and agrees to transfer those assets, the return on investment of those assets or both, to a not-for-profit organization that is specified by the donor.

#### NOTE 2 - FUNDS HELD FOR AGENCIES (CONTINUED)

This Topic specifically requires that if the donor is a not-forprofit organization that established a fund at the Foundation using its own funds, and for its own benefit, the Foundation must account for the transfer of such assets as a liability. The Foundation refers to these funds as agency funds.

The Foundation maintains variance power and legal ownership of agency funds and as such continues to report the funds as assets of the Foundation. However, in accordance the FASB ASC 958, a liability has been established for the fair value of the funds, which is generally equivalent to the present value of future payments to be made to the nonprofit organization.

All financial activity related to those agency funds is recorded as adjustments to the funds held for agencies liability on the statements of financial position and is omitted from the statements of activities.

As of December 31, 2014 and 2013, the Foundation was the owner of approximately twenty two agency funds with a combined value of \$2,654,516 and \$2,851,197, respectively. The Foundation also had approximately twenty five pass-through funds with a combined value of \$335,565 and \$293,940 as of December 31, 2014 and 2013, respectively.

The change in the funds held for agencies and pass-through funds consists of the following for the years ended December 31:

	 2014	2013
Additions: Contributions Special fund - fundraising	\$ 119,647	\$ 183,184
revenues	64,802	
Realized gains	140,293	196,859
Unrealized gains		181,838
Investment Income	 73,304	66,891
Total additions	 398,046	628,772
Deductions:		
Unrealized losses	70,655	
Grants	447,734	132,573
Special fund - fundraising		
Expense	10,464	7,565
Administrative expenses	28,957	28,393
Transfers	 1,276	
Total deductions	 559,086	168,531
Change in balance	(161,040)	460,241
Balance at beginning of year	3,145,137	2,684,896
Charitable fund transfers	 	
Balance end of year	\$ 2,984,097	\$ 3,145,137

#### **NOTE 3 – BUILDING, EQUIPMENT AND LAND**

Building, equipment and land consisted of the following as of December 31:

	2014	2013		
Office furniture and equipment Building Land	\$ 49,405 60,798 10,000	\$ 48,815 60,798 10,000		
Subtotal – cost basis Less: accumulated	120,203	119,613		
depreciation	(52,988)	(50,970)		
Property and equipment, net	\$ 67,215	\$ 68,643		

Office furniture and equipment is depreciated using the straight-line method over an estimated life of five years and depreciation totaled \$458 and \$481 for the years ended December 31, 2014 and 2013, respectively. The building is depreciated using the straight-line method over an estimated life of thirty-nine years and depreciation totaled \$1,559 for each of the years ended December 31, 2014 and 2013, respectively.

#### **NOTE 4 – INVESTMENTS**

Investments are presented in the financial statements in the aggregate at fair market value. They were invested as follows at December 31, 2014:

Investment Description		Cost		Market
Lakeshore Savings Bank				
Cash & Cash Equivalents	\$	107,487		107,487
Cattaraugus County Bank Cash & Cash Equivalents		40,107		40,107
TD Ameritrade- Courier		,		,
Capital: Cash & Cash Equivalents		702,184		702,184
Exchange Traded Funds		600,287		584,387
Fixed Income Mutual Funds		5,433,845 282,844		5,365,598 274,570
Charles Schwab- Manning &		, ,		,
Napier: Cash & Cash Equivalents		533,000		533,000
Fixed Income		1,290,422		1,295,939
Equities Vanguard Funds:		5,858,063		6,398,837
500 Index Funds		1,058,821		1,824,963
Total International Stock Index Fund		1 462 100		1 420 904
Total Stock Market Index		1,463,188		1,420,804
Fund		2,471,959		4,131,625
Emerging Markets Stock Index Fund		341,297		272,629
Total	\$	20,183,504	\$	22,952,130
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#### **NOTE 4 – INVESTMENTS (CONTINUED)**

Endowment funds were invested as follows at December 31, 2013

Investment Description	Cost	Market		
Lakeshore Savings Bank Cash & Cash Equivalents TD Ameritrade- Courier Capital:	\$ 780,430	\$ 780,430		
Cash & Cash Equivalents Exchange Traded Funds Fixed Income Charles Schwab - Manning & Napier:	3,483,236 1,200,429 2,370,744	3,483,236 1,195,462 2,393,763		
Cash & Cash Equivalents	407,780	407,780		
Fixed Income Equities Vanguard Funds:	1,107,631 4,918,676	1,311,436 6,038,174		
500 Index Funds Total International Stock	1,025,422	1,605,885		
Index Fund	1,415,799	1,482,692		
Total Stock Market Index Fund Emerging Markets Stock	2,669,912	3,670,675		
Index Fund	333,645	270,992		
Total	\$ 19,713,704	\$ 22,640,525		

Sales of investments resulted in net realized gains of \$1,077,332 and \$1,449,054 at December 31, 2014 and 2013, respectively. For purposes of determining the gain or loss on a sale, the cost of securities sold is based on the first in first out (FIFO) cost method for mutual funds and the specific identification method for all other investments. The fair values for investments are based primarily on quoted market prices.

Return on investments for Endowment and Agency Funds is as follows for the years ended:

	2014	2013
Realized gains Unrealized gains (losses) Interest and dividends	\$ 1,077,332 (541,890) 571,006	\$ 1,449,054 1,339,833 492,871
Return on investment	\$ 1,106,448	\$ 3,281,758

Netted against return on investments are investment fees in the amount of \$84,971 and \$85,757, for the years ended December 31, 2014 and 2013, respectively.

#### **NOTE 4 – INVESTMENTS (CONTINUED)**

As of December 31, 2014, there were no funds whose market value was below their historical cost value. As of December 31, 2013, there were two funds whose market value was below their historical cost value which totaled approximately \$5,800.

#### **NOTE 5 - GIFT ANNUITIES PAYABLE**

A charitable gift annuity is a contract between the Foundation and the Donor. The Foundation agrees to pay the Donor (or other person named by the Donor) a lifetime annuity in return for a gift of cash or securities. The Foundation used fair market value for recognizing assets related to the gift annuities payable in the financial statements. The Foundation has segregated investments in the U.S. Treasury Funds restricted for the payment of the annuities. This amount met the required investment by New York State Insurance Law. The Foundation had two gift annuities remaining at December 31, 2014 and 2013.

The following assumptions were made for the gift annuities payable at December 31:

	Discount Rate	Lifetime Expectancy		nount of Payable
2014				
Annuity II	9.00%	3.0	\$	20,871
Annuity VII	6.20%	8.5		18,702
Total			\$	39,573
		•		
	Discount	Lifetime	Ar	nount of
	Rate	Expectancy	the	Payable
2013				
Annuity II	9.00%	3.2	\$	22,159
Annuity VII	6.00%	8.8		18,744

### **NOTE 6- ENDOWMENTS**

#### Return Objectives and Risk Parameters

The primary investment objective of the Foundation is to maximize long-term real (after inflation) investment returns recognizing established risk parameters and the need to preserve capital. The possibility of short-term declines in market value is acceptable in order to achieve potentially higher long-term investment returns. The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under NYPMIFA, adopted by New York State in September 2010, the Foundation, at its discretion, has the ability to distribute endowment assets below the donor's original dollar value of the gift.

#### **NOTE 6 - ENDOWMENTS (CONTINUED)**

#### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The objectives shall be accomplished by utilizing a strategy of equities, fixed income and cash equivalents in a mix that is conducive to participation in a rising market while allowing for adequate protection in a falling market.

# Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation's spending policy has been revised to comply with the requirements of the New York Prudent Management of Institutional Funds Act (NYPMIFA). A summary of the terms of the spending policy are as follows:

	Effective 1/1/2014	Effective 1/1/2013
Spending percentage: Available to spend Maximum	3.50%	3.00%
Administrative fees	2.00%	2.00%
Total	5.50%	5.00%
Calculation period: Available to spend	Trailing 20 quarters	Trailing 20 quarters
Administrative fees	Average beginning and ending year to date balances	Average beginning and ending year to date balances

Under the spending policy, distributions are based on the endowments average fair value over the calculation period as described above. This spending strategy reflects the total return approach to investing and disbursing funds as described above. Grant spending is dependent upon the type of fund established (endowed versus non-endowed).

### **NOTE 7 – FEDERAL TAX STATUS**

The Foundation is a not-for-profit organization, exempt from income taxes under section 501(c)(3) of the United States Internal Revenue Code. Contributions to the Foundation are deductible under section 170(c) of the Code. The Foundation is not a private foundation as described in Section 509(a) of the Code. Income tax returns that remain open for examination by taxing authorities include 2011 and later years.

#### **NOTE 8 – SUBSEQUENT EVENTS**

Subsequent events were evaluated by Management through April 23, 2015, which is the date the financial statements were available to be issued.

### NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

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#### **NOTE 9 - FAIR VALUE MEASUREMENTS**

The Foundation's investments are reported at fair value in the accompanying statements of financial position. The methods used to measure fair value may produce an amount that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in different fair value measurement at the reporting date. FASB ASC 820-10-50 (formerly SFAS No. 157), Fair Value Measurements, establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. As presented in the table below, this hierarchy consists of three broad levels. Level 1 inputs on the hierarchy consist of unadjusted quoted prices in active markets and have the highest priority. Level 2 inputs consist of quoted prices in active markets for similar assets or liabilities or quoted prices in inactive markets for identical or similar assets or liabilities. Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement, and have the lowest priority. The Foundation uses appropriate valuation techniques based on available inputs to measure the fair value of the Foundation's investments. When available, the Foundation measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value. Level 2 and Level 3 inputs are only used when Level 1 inputs are not available. As of December 31, the Foundation's investments measured at fair value consisted of the following instruments and classifications within the fair value hierarchy.

	 Quoted Prices in Active Markets for Identical Assets (Level I)	Significant Other Observable Inputs (Level II)	Significant Unobservable Inputs (Level III)	Total at December 31, 2014
Cash and cash equivalents Mutual funds Exchange Traded Funds Bond funds Common stocks Cash surrender value of life insurance	\$ 1,382,778 1,708,048 584,387 5,365,598 13,911,319	\$ :: :: :: ::	\$ (    20,540	\$ 1,382,778 1,708,048 584,387 5,365,598 13,911,319 20,540
Total	\$ 22,952,130	\$ 	\$ 20,540	\$ 22,972,670
	Quoted Prices in Active Markets for Identical Assets (Level I)	Significant Other Observable Inputs (Level II)	Significant Unobservable Inputs (Level III)	Total at December 31, 2013
Cash and cash equivalents Mutual funds Exchange Traded Funds Bond funds Common stocks Cash surrender value of life insurance	\$ 4,671,446 1,341,003 1,195,462 2,393,763 13,038,851	\$    	\$ ( /	\$ 4,671,446 1,341,003 1,195,462 2,393,763 13,038,851 20,084
Total	\$ 22,640,525	\$ 	\$ 20,084	\$ 22,660,609



#### INDEPENDENT ACCOUNTANT'S REPORT ON SUPPLEMENTAL MATERIAL

We have audited the financial statements of *Northern Chautauqua Community Foundation* as of and for the years ended December 31, 2014 and 2013 and our report thereon dated April 23, 2015, which expressed an unqualified opinion on the financial statements, appears on page 1. Our audit was conducted for the purpose of forming an opinion on those statements taken as a whole. The supplemental material, which is the responsibility of management, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Buffamente Whipple Buttafaro PC

**BUFFAMANTE WHIPPLE BUTTAFARO, P.C.** 

Jamestown, New York April 23, 2015

		0040			
	F		Pass-through	2014	2013 Tatal
	Enc	dowments	Funds	Total	Total
Salaries and benefits	\$	164,621 \$	18,818	183,439	179,349
Payroll taxes		11,811	1,350	13,161	12,825
Utilities		4,844	554	5,398	4,275
Investment fees					3,223
Conferences and meetings		5,414	619	6,033	3,459
Office supplies and expenses		9,940	1,136	11,076	10,992
Dues and subscriptions		1,806	207	2,013	1,753
Telephone		2,101	240	2,341	2,276
Insurance		3,641	416	4,057	4,917
Travel and promotion		4,730	541	5,271	4,826
Computer support		14,806	1,692	16,498	10,902
Professional fees		5,833	667	6,500	8,600
Accounting services		16,288	1,862	18,150	17,850
Depreciation expense		1,810	207	2,017	2,040
Building maintenance		3,379	386	3,765	6,031
Rent and property taxes					525
Transfers		(1,276)	1,276		
Miscellaneous		2,295	262	2,557	2,485
Total expenses	\$	252,043 \$	30,233	\$ 282,276	\$ 276,328

#### NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION

#### SCHEDULE OF CHANGES IN LIABILITIES AND NET ASSETS BY FUND

Year ended December 31, 2014						Unrealized							
	Beginning					Gains/(Losses)							Ending
	Liabilities		Special Fund -			and Change	Patron Dues,		General and	Special Fund -	Fund	Change	Liabilities
	and		Fundraising	Investment	Realized	in CSV	Miscellaneous		Administrative	Fundraising	Transfers &	in	and
	Net Assets	Contributions	Revenues	Income	Gains	Gift Annuities	Income	Grants	Expenses	Expenses	Adjustments	Liability	Net Assets
_iabilties													
Grants payable	\$ 16,287	\$	\$	\$	\$	\$	\$ \$		\$	\$	\$	\$ (15,086)	\$ 1,201
Gift annuity payable	40,903											(1,330)	39,573
Funds held for agencies	2,851,197	16,000		67,627	129,608	(65,298)		(317,838)	(26,780)		(1,953)		2,652,563
Funds held for pass-throughs	293,940	103,647	64,802	5,677	10,685	(5,357)		(129,896)	(2,177)	(10,464)	677		331,534
Total Liabilities	3,202,327	119,647	64,802	73,304	140,293	(70,655)		(447,734)	(28,957)	(10,464)	(1,276)	(16,416)	3,024,871
Unrestricted Net Assets													
Operating fund	27,476	1,405		89			22,957		(14,171)		(3,321)		34,435
Undesignated - fixed assets	68,644								(2,017)		588		67,215
Board designated-building reserve											5,000		5,000
Community benefit funds	5,847,136	43,805		149,470	281,204	(140,904)		(116,757)	(59,757)		(24,846)		5,979,351
Designated funds	5,413,272	53,196	24,107	135,620	254,473	(120,812)		(213,353)	(54,021)	(9,729)	23,031		5,505,784
Donor advised funds	934,136	58,634	71,931	24,322	45,794	(23,955)		(46,102)	(9,797)	(43,059)	(202)		1,011,702
Brocton scholarships	98,796	3,708		2,537	4,777	(2,382)		(3,861)	(1,008)		(1)		102,566
Dunkirk scholarships	1,962,050	34,949	23,054	50,137	94,732	(47,491)		(37,430)	(29,712)	(17,415)	(10)		2,032,864
Fredonia scholarships	685,106	16,056		17,524	33,118	(16,641)		(23,275)	(7,008)		(866)		704,014
Miscellaneous scholarships	3,961,314	83,590		101,200	191,218	(95,803)		(97,290)	(69,229)		1,593		4,076,593
Westfield scholarships	640,455	14,277		16,272	30,724	(14,995)		(18,096)	(6,526)				662,111
Subtotal	19,638,385	309,620	119,092	497,171	936,040	(462,983)	22,957	(556,164)	(253,246)	(70,203)	966		20,181,635
Gift annuities	(24,104)			531	999	(8,252)			(73)		310		(30,589
Total Net Assets	19,614,281	309,620	119,092	497,702	937,039	(471,235)	22,957	(556,164)	(253,319)	(70,203)	1,276		20,151,046
Total Liabilities and Net Assets	\$ 22,816,608	\$ 429.267	\$ 183.894	\$ 571,006	\$ 1,077,332	\$ (541,890)	\$ 22.957	(1,003,898)	\$ (282,276)	\$ (80,667)	\$	\$ (16.416)	\$ 23,175,917

# NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION SCHEDULE OF CHANGES IN LIABILITIES AND NET ASSETS BY FUND

Page	13

Year ended December 31, 2013						Unrealized							
	Beginning					Gains/(Losses)							Ending
	Liabilities		Special Fund -			and Change	Patron Dues,		General and	Special Fund -		Change	Liabilities
	and		Fundraising	Investment	Realized	in CSV	Miscellaneous		Administrative	Fundraising	Annuity	in	and
	Net Assets	Contributions	Revenues	Income	Gains	Gift Annuities	Income	Grants	Expenses	Expenses	Transfers	Liability	Net Assets
Liabilties													
Grants payable	\$ 4,074	\$	\$	\$	\$	\$	\$ \$		\$	\$	\$	Ψ 12,210	
Gift annuity payable	47,413											(6,510)	40,903
Funds held for agencies	2,447,332	40,500		62,465	183,809	170,371		(26,768)	(26,512)				2,851,197
Funds held for pass-throughs	237,564	142,684		4,426	13,050	11,467		(105,805)	(1,881)	(7,565)			293,940
Total Liabilities	2,736,383	183,184		66,891	196,859	181,838		(132,573)	(28,393)	(7,565)		5,703	3,202,327
Unrestricted Net Assets													
Operating fund	(10,873)	3,958		103			23,072		(27,576)		38,792		27.476
Undesignated - fixed assets	69,802						,		(2,366)		1,208		68,644
Board designated-building reserve									(=,===)		-,		
Community benefit funds	4,856,883	255,842		128,950	378,878	347,977		(88,444)	(54,894)		21,944		5,847,136
Designated funds	4,762,693	43,367	22,724	116,038	341,445	321,647		(70,797)	(50,796)	(11,105)	(61,944)		5,413,272
Donor advised funds	804,629	22,410	49,397	20,654	60,786	56,048		(39,982)	(8,803)	(31,003)			934,136
Brocton scholarships	88,179	275		2,202	6,477	6,090		(3,500)	(927)				98,796
Dunkirk scholarships	1,691,044	28,591	26,332	42,179	124,149	114,186		(25,400)	(26,953)	(12,078)			1,962,050
Fredonia scholarships	587,171	23,083		14,770	43,457	40,357		(17,430)	(6,302)				685,106
Miscellaneous scholarships	3,316,681	204,500		86,503	254,104	236,567		(73,644)	(63,397)				3,961,314
Westfield scholarships	559,669	9,005		13,996	41,187	38,147		(15,674)	(5,875)				640,455
Subtotal	16,725,878	591,031	98,453	425,395	1,250,483	1,161,019	23,072	(334,871)	(247,889)	(54,186)			19,638,385
Gift annuities	(23,331)			585	1,712	(3,024)			(46)				(24,104)
Total Net Assets	16,702,547	591,031	98,453	425,980	1,252,195	1,157,995	23,072	(334,871)	(247,935)	(54,186)			19,614,281
Total Liabilities and Net Assets	\$ 19,438,930	\$ 774,215	\$ 98,453	\$ 492,871	\$ 1,449,054	\$ 1,339,833	\$ 23,072 \$	(467,444)	\$ (276,328)	\$ (61,751)	\$	\$ 5,703	\$ 22,816,608