## NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION

# REPORT ON AUDITED FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2017 AND 2016

## NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors

Northern Chautauqua Community Foundation
West Dunkirk, New York

We have audited the accompanying financial statements of *Northern Chautauqua Community Foundation*, which comprise the statements of financial position as of December 31, 2017 and 2016, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of *Northern Chautauqua Community Foundation* as of December 31, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Buffamente Whipple Buttafaro PC

BUFFAMANTE WHIPPLE BUTTAFARO, P.C.

Jamestown, New York May 31, 2018

As of December 31,		2017	 2016
Assets			
Current assets			
Cash and cash equivalents	\$	108,712	\$ 90,062
Investments		27,377,365	23,886,467
Prepaid expenses			2,031
Cash surrender value of life insurance		22,708	21,419
Building, equipment and land, net		62,850	 65,253
	<u>\$</u>	27,571,635	\$ 24,065,232
Liabilities and Net Assets			
Current liabilities			
Grants and accounts payable	\$	14,402	\$ 7,301
Gift annuities payable		16,307	 18,442
Total current liabilities		30,709	25,743
Funds held for agencies		2,284,681	1,977,826
Funds held for pass-through		261,645	 243,852
Total liabilities		2,577,035	 2,247,421
Unrestricted net assets			
Operating		2,241	4,785
Unreserved - fixed assets		62,850	65,253
Board designated - building reserve		20,000	15,000
Community benefit funds		6,953,644	6,236,121
Designated funds		8,148,498	6,749,933
Donor advised funds		1,121,655	1,034,161
Brocton Scholarship funds		102,335	86,345
Dunkirk Scholarship funds		2,535,756	2,178,080
Fredonia Scholarship funds		859,709	727,042
Miscellaneous Scholarship funds		4,529,605	4,079,038
Westfield Scholarship funds		682,252	666,198
Gift annuities		(23,945)	 (24,145)
Total unrestricted net assets		24,994,600	 21,817,811
	\$	27,571,635	\$ 24,065,232

Years ended December 31,		2017	2016	
Unrestricted support and revenue				
Contributions	\$	1,119,456 \$	218,006	
Unrealized gains		2,703,474	260,613	
Realized gains (losses)		(14,198)	1,237,919	
Interest and dividends, net		559,919	501,372	
Special fund - fundraising revenue		1,000		
Patron dues and miscellaneous income		21,441	21,087	
Change in cash surrender value of life insurance		741	433	
Change in value of charitable gift annuities			14,201	
Total unrestricted support and revenue	P-14	4,391,833	2,253,631	
Expenses				
Grants to others		858,461	492,825	
Management and general		311,298	322,102	
Other fund transfers and adjustments		44,694	8,125	
Special fund - fundraising expenses	Printer Commence of the Commen	591		
Total expenses		1,215,044	823,052	
Change in unrestricted net assets		3,176,789	1,430,579	
Unrestricted net assets, at beginning of year		21,817,811	20,387,232	
Unrestricted net assets, at end of year	<u>_</u> \$	24,994,600 \$	21,817,811	

Years ended December 31,		2017	2016	
Cash flows from operating activities	-			
Change in net assets	\$	3,176,789 \$	1,430,579	
Griange in het assets	*	σ, 17 σ, 7 σσ	1,100,070	
Adjustments to reconcile change in net assets				
to net cash provided by operating activities:				
Net unrealized gains on investments		(2,703,474)	(260,613)	
Net realized losses (gains) on investments		14,198	(1,237,919)	
Change in value of split-interest agreement		,	(14,201)	
Change in cash surrender value of life insurance		(741)	(433)	
Contribution of life insurance policy (non-cash)		(548)	`	
Depreciation expense		2,403	2,325	
Change in operating assets and liabilities:		,	•	
Prepaid expenses		2,031	(2,031)	
Grants and accounts payable		7,101	(1,129)	
Gift annuity payable		(2,135)	(19,808)	
Funds held for agencies		306,855	126,298	
Funds held for pass-through		17,793	30,933	
Net cash flows provided by operating activities		820,272	54,001	
Cash flows from investing activities				
Fixed asset purchases			(1,370)	
Sale of investments		2,978,507	14,976,056	
Purchase of investments		(3,780,129)	(15,150,719)	
Net cash used in investing activities		(801,622)	(176,033)	
Net change in cash		18,650	(122,032)	
Cash and cash equivalents, at beginning of year		90,062	212,094	
Cash and cash equivalents, at end of year	\$	108,712 \$	90,062	

#### NOTE 1 - SUMMARY OF ACCOUNTING POLICIES

#### Nature of Operations

Northern Chautaugua Community Foundation (NCCF) is a publicly supported not-for-profit corporation created in 1986 who serves as a catalyst for the establishment of endowments to benefit the community both now and in the future, promotes local philanthropy, and provides leadership and resources to address local challenges and opportunities. The administration of the Foundation's operations and the approval of its grants are the responsibility of a board of directors. The directors are elected by a plurality of votes cast at the annual meeting of the membership. The Foundation operates primarily in the Northern Chautaugua region and receives and invests gifts from individuals, foundations, and other corporations, not-for-profit organizations. These funds are invested and the income generated thereon is used for the community's charitable needs.

## **Basis of Accounting**

The financial statements of *Northern Chautauqua Community Foundation* have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

#### **Basis of Presentation**

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Topic 958, Not-for-Profit Entities. Under this topic, the Foundation is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The Foundation does not have any net assets that would be considered temporarily and permanently restricted.

#### Variance Power

Generally accepted accounting principles provide that if the governing body of an organization has the unilateral power to redirect the use of a donor's contribution to another beneficiary, such contributions must be classified as unrestricted net assets. The bylaws of the Foundation include a variance power provision giving the Board of Directors the power to vary the use of funds if the stated purpose of a contribution becomes no longer applicable and therefore, incapable of fulfillment. Based on this provision, all contributions received by the Foundation, except for contributions to Agency Funds as described in Note 3, are reported as unrestricted revenues. Accordingly, the Foundation's financial statements classify substantially all funds, including the corpus of endowment funds, as unrestricted net assets, but segregate for internal management and endowment record keeping the portion that is held as endowment from the funds that are currently available for grants.

## NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

#### **Fund Accounting**

In order to account for assets, liabilities, revenues, and expenditures directly related to certain activities, separate funds are used by the Foundation.

#### Contributions

Gifts of cash and other assets received are reported as unrestricted revenue and net assets, unless subject to time restrictions. All contributions are recorded at fair value when the Foundation becomes aware of them. It is the Foundation's policy to liquidate gifts of stocks and securities as soon as possible. Any gain or loss on liquidation is allocated to the fund that received the donation.

Gifts of land, buildings, equipment and other long-lived assets are also reported as unrestricted revenues and net assets. They are reported at estimated fair value and capitalized, with depreciation being taken over their estimated useful lives.

#### **Donated Services**

Donated services are recognized as contributions in accordance with Financial Accounting Standards Board Topic 958-605, Not-for-Profit Entities – Revenue Recognition – Contributed Services, if the services (a) create or enhance non-financial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Foundation. The Foundation does not recognize any donated services, but many individuals volunteer their time and perform a variety of tasks that assist the Foundation with specific programs and various committee assignments.

#### **Grants**

Grants are recorded as expenses of unrestricted net assets when approved by the Board of Directors.

#### **Use of Estimates**

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses.

#### Cash and Cash Equivalents

For purposes of the Statement of Cash Flows, the Foundation considers highly liquid debt instruments purchased with a maturity of three months or less to be a cash equivalent.

## Net Assets

Net assets of the Foundation are segregated based on the type of fund the donor agrees to and are defined below as

## NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

#### **Net Assets (continued)**

Endowed Fund – An endowed fund is expected to last in perpetuity. The Foundation requires an initial deposit of \$5,000 and the fund must have a balance of at least \$5,000 to issue grants.

Non-Endowed Fund – A non-endowed fund is not expected to last in perpetuity and is created with the intent of distributing the entire balance in a short period of time.

Operations/administration — Unrestricted net assets for the operation/administration of the Foundation.

#### NOTE 2 - CONCENTRATION OF CREDIT RISKS

The Foundation maintains its cash balances at more than one financial institution. Accounts at each institution are insured by the Federal Deposit Insurance Corporation up to \$250,000. At various times during the years, the balance in these accounts exceeded the Federal Deposit Insurance Corporation limit. At December 31, 2017, cash and cash equivalents classified as investments totaled \$722,983 invested with Lake Shore Savings Bank, Cattaraugus County Bank, and TD Ameritrade. At December 31, 2016, cash and cash equivalents classified as investments totaled \$132,495 invested with Lake Shore Savings Bank, Cattaraugus County Bank, TD Ameritrade and Charles Schwab.

## **NOTE 3 - FUNDS HELD FOR AGENCIES**

The Foundation adopted the Financial Accounting Standards Board Topic 958-605, Not-for-Profit Entities – Revenue Recognition – Transfers of Assets to Not-for-Profit Entity or Charitable Trust that Raises or Holds Contributions for Others. This Topic establishes standards for transactions in which the Foundation accepts a contribution from a donor and agrees to transfer those assets, the return on investment of those assets or both, to a not-for-profit organization that is specified by the donor. This Topic specifically requires that if the donor is a not-for-profit organization that established a fund at the Foundation using its own funds, and for its own benefit, the Foundation must account for the transfer of such assets as a liability. The Foundation refers to these funds as agency funds.

The Foundation maintains variance power and legal ownership of agency funds and as such continues to report the funds as assets of the Foundation. However, in accordance the FASB ASC 958, a liability has been established for the fair value of the funds, which is generally equivalent to the present value of future payments to be made to the nonprofit organization.

All financial activity related to those agency funds is recorded as adjustments to the funds held for agencies liability on the statements of financial position and is omitted from the statements of activities.

## NOTE 3 - FUNDS HELD FOR AGENCIES (CONTINUED)

As of December 31, 2017 and 2016, the Foundation was the owner of twenty-two agency funds with a combined value of \$2,284,681 and \$1,977,826, respectively. The Foundation also had fifty-seven pass-through funds with a combined value of \$261,645 and \$243,852 as of December 31, 2017 and 2016, respectively.

The change in the funds held for agencies and pass-through funds consists of the following for the years ended December 31:

	2017	2016	
Additions:			
Contributions	\$ 247,165	\$	138,124
Special fund - fundraising			
revenues	135,497		97,881
Unrealized gains	251,439		23,625
Realized gains			111,980
Interest and dividends, net	52,089		45,419
Transfer	44,694		8,125
Total additions	 730,884		425,154
Deductions:			
Realized losses	1,313		
Grants	310,201		190,451
Special fund - fundraising			
expense	69,462		58,748
Administrative expenses	 25,260		18,724
Total deductions	 406,236		267,923
Change in balance	324,648		157,231
Balance at beginning of year	 2,221,678		2,064,447
	0 5 40 000	•	0.004.070
Balance end of year	\$ 2,546,326	\$	2,221,678

## NOTE 4 - BUILDING, EQUIPMENT AND LAND

Building, equipment and land consisted of the following as of December 31:

	2017	 2016
Office furniture and	 	
equipment	\$ 52,151	\$ 52,151
Building	60,798	60,798
Land	10,000	 10,000
Subtotal – cost basis	122,949	 122,949
Less: accumulated	(00.000)	(57,000)
depreciation	 (60,099)	 (57,696)
Total, net	\$ 62,850	\$ 65,253

Office furniture and equipment is depreciated using the straight-line method over an estimated life of five years and depreciation totaled \$844 and \$766 for the years ended December 31, 2017 and 2016, respectively. The building is depreciated using the straight-line method over an estimated life of thirty-nine years and depreciation totaled \$1,559 for each of the years ended December 31, 2017 and 2016.

#### **NOTE 5 - INVESTMENTS**

Investments are presented in the financial statements in the aggregate at fair market value. Endowment funds were invested as follows at December 31, 2017:

Investment Description	 Cost	 Market
Lakeshore Savings Bank		
Cash & Cash Equivalents	\$ 49,294	\$ 49,294
Cattaraugus County Bank		
Cash & Cash Equivalents	40,426	40,426
Monroe Capital Alternative Investment	500,000	500,000
TD Ameritrade- Courier	333,333	333,333
Capital:		
Cash & Cash Equivalents	633,263	633,263
Exchange Traded Funds	5,722,613	6,813,902
Fixed Income	4,148,969	4,188,937
Mutual Funds	 11,399,469	15,151,543
Total	\$ 22,494,034	\$ 27,377,365

Endowment funds were invested as follows at December 31, 2016:

Investment Description	Cost	 Market		
Lakeshore Savings Bank				
Cash & Cash Equivalents	\$ 48,843	\$ 48,843		
Cattaraugus County Bank Cash & Cash Equivalents TD Ameritrade- Courier	40,320	40,320		
Capital: Cash & Cash Equivalents	43,332	43,332		
Exchange Traded Funds	6,214,715	6,490,150		
Fixed Income	4,481,370	4,438,235		
Mutual Funds	 10,979,570	 12,825,587		
Total	\$ 21,808,150	\$ 23,886,467		

On September 27, 2017, the Foundation invested \$500,000 with New York Income Partners IV, LLC (NYIP). The investment is a participatory note whereby the Foundation will receive a fixed interest rate of 8%, paid monthly, through December 31, 2021, at which time the principal amount will be paid in full. The Foundation will also receive an additional interest payment equal to 20% of NYIP's adjusted net income. Any net losses experienced by NYIP will be offset against additional interest payments earned in future years. The Foundation will have the ability to extend the note for one additional five year period at the date of maturity. The value of the alternative investment is based on the Foundation's contribution.

## NOTE 5 - INVESTMENTS (CONTINUED)

Sales of investments resulted in net realized gains (losses) of (\$15,511) and \$1,349,899 at December 31, 2017 and 2016, respectively. For purposes of determining the gain or loss on a sale, the cost of securities sold is based on the first in first out (FIFO) cost method for mutual funds and the specific identification method for all other investments. The fair values for investments, except for alternative investments, are based primarily on quoted market prices.

Return on investments for Endowment and Agency Funds is as follows for the years ended:

	 2017	 2016
Realized gains (losses) Unrealized gains Interest and dividends, net	\$ (15,511) 2,954,913 612,008	\$ 1,349,899 284,238 546,791
Return on investment	\$ 3,551,410	\$ 2,180,928

Netted against return on investments are investment fees in the amount of \$32,416 and \$64,653, for the years ended December 31, 2017 and 2016, respectively.

As of December 31, 2017 and 2016, there were no funds whose market value was below their historical cost value.

## **NOTE 6 - GIFT ANNUITIES PAYABLE**

A charitable gift annuity is a contract between the Foundation and the Donor. The Foundation agrees to pay the Donor (or other person named by the Donor) a lifetime annuity in return for a gift of cash or securities. The Foundation used fair market value for recognizing assets related to the gift annuities payable in the financial statements. The Foundation has segregated investments in the U.S. Treasury Funds restricted for the payment of the annuities.

This amount met the required investment by New York State Insurance Law. The Foundation had one gift annuity remaining at December 31, 2017 and December 31, 2016.

The following assumptions were made for the gift annuities payable at December 31:

The following assumptions were made for the gift annuities payable at December 31:

	Discount Rate	Lifetime Expectancy	Amount of the Payable
2017 Annuity VII	6.80%	7.2	\$ 16,307
	Discount Rate	Lifetime Expectancy	Amount of the Payable
2016 Annuity VII	6.60%	7.9	\$ 18,442

#### **NOTE 7- ENDOWMENTS**

#### Return Objectives and Risk Parameters

The primary investment objective of the Foundation is to maximize long-term real (after inflation) investment returns recognizing established risk parameters and the need to preserve capital. The possibility of short-term declines in market value is acceptable in order to achieve potentially higher long-term investment returns. The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under NYPMIFA, adopted by New York State, the Foundation, at its discretion, has the ability to distribute endowment assets below the donor's original dollar value of the gift.

## Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The objectives shall be accomplished by utilizing a strategy of equities, fixed income and cash equivalents in a mix that is conducive to participation in a rising market while allowing for adequate protection in a falling market.

## Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation's spending policy has been revised to comply with the requirements of the New York Prudent Management of Institutional Funds Act (NYPMIFA).

A summary of the terms of the spending policy are as follows:

_	Effective 1/1/2017	Effective 1/1/2016
Spending percentage:		
Available to spend Maximum	3.50%	3.50%
Administrative fees	1.00%	1.00%
Total	4.50%	4.50%

The Foundation has two scholarship funds that are charged a 2% administrative fee rather than 1%.

#### Calculation period:

Available to spend Trailing 20 quarters Trailing 20 quarters

Administrative fees Average beginning

and ending year to date balances Average beginning and ending year to date balances

#### NOTE 7- ENDOWMENTS (CONTINUED)

<u>Spending Policy and How the Investment Objectives Relate to Spending Policy (continued)</u>

Under the spending policy, distributions are based on the endowments average fair value over the calculation period as described above. This spending strategy reflects the total return approach to investing and disbursing funds as described above. Grant spending is dependent upon the type of fund established (endowed versus non-endowed).

#### **NOTE 8 - FEDERAL TAX STATUS**

The Foundation is a not-for-profit organization, exempt from income taxes under section 501(c)(3) of the United States Internal Revenue Code. Contributions to the Foundation are deductible under section 170(c) of the Code. The Foundation is not a private foundation as described in Section 509(a) of the Code. Income tax returns that remain open for examination by taxing authorities include 2014 and later years.

### **NOTE 9 - FUND TRANSFER**

During the year-ended December 31, 2017, the Foundation transferred approximately \$45,000 from a fund previously categorized as an endowment fund to an agency fund.

#### **NOTE 10 - SUBSEQUENT EVENTS**

Subsequent events were evaluated by Management through May 31, 2018, which is the date the financial statements were available to be issued.

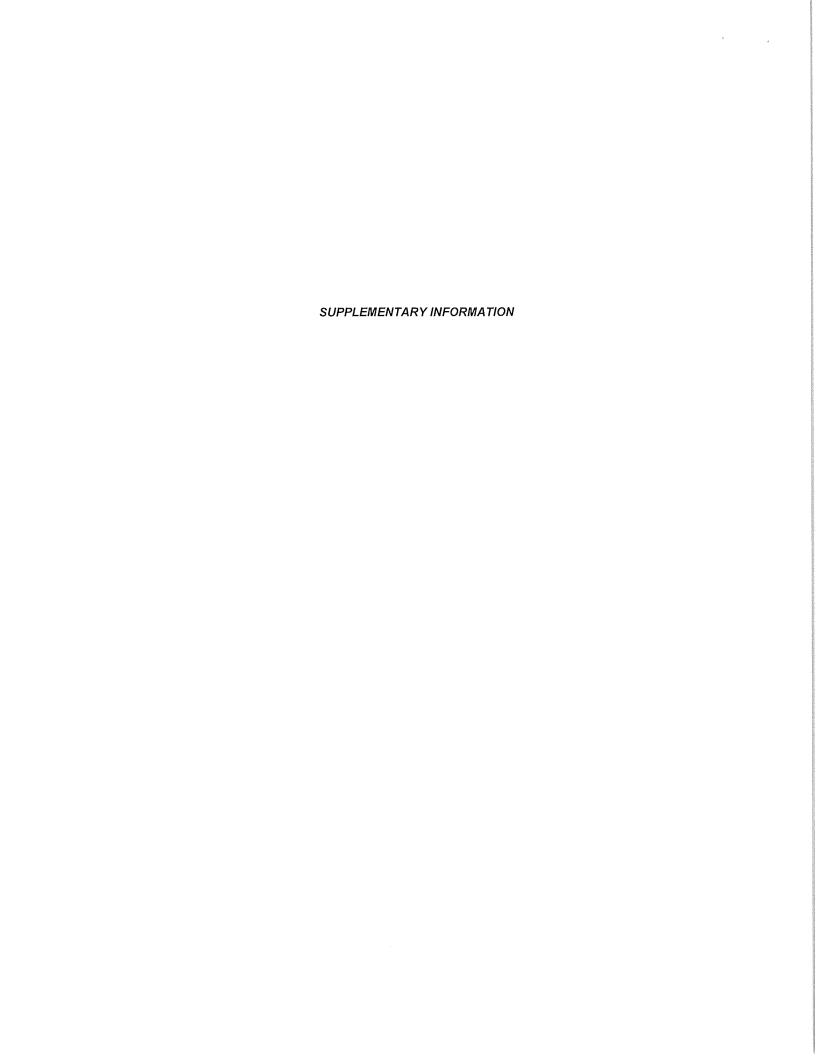
#### **NOTE 11 - FAIR VALUE MEASUREMENTS**

The Foundation's investments are reported at fair value in the accompanying statements of financial position. The methods used to measure fair value may produce an amount that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in different fair value measurement at the reporting date. FASB ASC 820-10-50 (formerly SFAS No. 157), Fair Value Measurements, establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. As presented in the table below, this hierarchy consists of three broad levels. Level 1 inputs on the hierarchy consist of unadjusted quoted prices in active markets and have the highest priority. Level 2 inputs consist of quoted prices in active markets for similar assets or liabilities or quoted prices in inactive markets for identical or similar assets or liabilities. Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement, and have the lowest priority. The Foundation uses appropriate valuation techniques based on available inputs to measure the fair value of the Foundation's investments. When available, the Foundation measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value. Level 2 and Level 3 inputs are only used when Level 1 inputs are not available. As of December 31, the Foundation's investments measured at fair value consisted of the following instruments and classifications within the fair value hierarchy.

	Quoted Prices in Active Markets for Identical Assets (Level I)	Significant Other Observable Inputs (Level II)	Significant Unobservable Inputs (Level III)	Total at December 31, 2017
Cash and cash equivalents Mutual funds Exchange Traded Funds Fixed Income Alternative investment Cash surrender value of life insurance	\$ 722,983 15,151,543 6,813,902 4,188,937 	\$    	\$    500,000 22,708	\$ 722,983 15,151,543 6,813,902 4,688,937 500,000 22,708
Total	\$ 26,877,365	\$ 	\$ 522,708	\$ 27,400,073
	 Quoted Prices in Active Markets for Identical Assets (Level I)	Significant Other Observable Inputs (Level II)	Significant Unobservable Inputs (Level III)	Total at December 31, 2016
Cash and cash equivalents Mutual funds Exchange Traded Funds Fixed Income Cash surrender value of life insurance	\$ 132,495 12,825,587 6,490,150 4,438,235	\$   	\$    21,419	\$ 132,495 12,825,587 6,490,150 4,438,235 21,419
Total	\$ 23,886,467	\$ 20 20	\$ 21,419	\$ 23,907,886

The life insurance contracts are not actively traded and significant other observable inputs are not available. The fair value of life insurance contracts is equal to the cash surrender value of the insurance contracts. The following table provides further details of the Level 3 fair value measurements.

	Life Insurance Contracts	Alternative Investment
Balance at December 31, 2015 2016 gains, losses, and dividends, net	\$ 20,986 433	\$ 
Balance at December 31, 2016 2017 gains, losses, and dividends, net	 21,419 741	
Contributions	548	500,000
Balance at December 31, 2017	\$ 22,708	\$ 500,000





Certified Public Accountants \* Business Advisors

#### INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL MATERIAL

We have audited the financial statements of Northern Chautauqua Community Foundation as of and for the years ended December 31, 2017 and 2016 and our report thereon dated May 31, 2018, which expressed an unmodified opinion on those financial statements, appears on page 1. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental material, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Buffamente Whipple Buttafaro PC

BUFFAMANTE WHIPPLE BUTTAFARO, P.C.

Jamestown, New York May 31, 2018

	_		Agency and Pass-through	2017	2016
	En	dowments	Funds	Total	Total
Salaries and benefits	\$	199,101	\$ 16,156	\$ 215,257	\$ 214,512
Payroll taxes	•	17,959	1,457	19,416	15,782
Utilities		3,999	324	4,323	4,059
Conferences and meetings		4,144	336	4,480	3,309
Office supplies and expenses		11,003	893	11,896	12,213
Dues and subscriptions		1,888	153	2,041	1,643
Telephone		3,445	280	3,725	2,034
Insurance		4,795	389	5,184	4,801
Travel and promotion		7,856	638	8,494	8,253
Computer support		13,327	1,081	14,408	19,015
Professional fees		6,845	555	7,400	7,100
Accounting services		27,979	2,270	30,249	36,000
Depreciation expense		2,223	180	2,403	2,325
Building maintenance		2,653	216	2,869	5,264
Miscellaneous		4,081	332	4,413	4,516
Total expenses		311,298	25,260	336,558	340,826
Transfers		44,694	(44,694)		
Total expenses and transfers	\$	355,992	\$ (19,434)	\$ 336,558	\$ 340,826

NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION SCHEDULES OF CHANGES IN LIABILITIES AND NET ASSETS BY FUND

SCHEDULES OF CHANGES IN LIABILITIES AND NET ASSETS BY FUN	N LIABILITIES AI	ND NET ASSE	TS BY FUND		3								Page 12
Year ended December 31, 2017	Beginning					Unrealized Gains							Endina
	Liabilities	S	Special Fund -	Interact and	Dooling	and Change	Patron Dues,		General and	Special Fund -	Fund	ge	Liabilities
		Contributions	- 1	Dividends, Net	Losses	Gift Annuities	Income	Grants	Expenses	Fundraising Expenses	I ransrers & Adjustments	in a Liability	and Net Assets at 12/31/17
Liabilties Grants payable	\$ 7,301 \$	<b>€</b>	;	· ·	: : :	\$	:	· ·	;	· ·		\$ 7101 8	14 402
Giff annuity payable	18,442	;	1	;	1	!	;	1	1	ī	;	(2,135)	
Funds held for agencies	1,977,826	45,897	1	50,827	(1,281)	245,342	!	(12,902)	(20,928)	;	(100)	<b>:</b> :	2,284,681
Funds held for pass-throughs	243,852	201,268	135,497	1,262	(32)	6,097	1	(297,299)	(4,332)	(69,462)	44,794	;	261,645
Total Liabilities	2,247,421	247,165	135,497	52,089	(1,313)	251,439	1	(310,201)	(25,260)	(69,462)	44,694	4,966	2,577,035
Unrestricted Net Assets													
Operating fund	4,785	11,734	1	111	;	1	21,441	1	(40,930)	;	5,100	1	2.241
Undesignated - fixed assets	65,253	:	1 1	;	:	;	;	;	(2,403)	;	:	ľ	62,850
Board designated-building reserve	15,000	1	;	;	i i	:	:	;	` ;	1	5,000	:	20,000
Community benefit funds	6,236,121	244,683	!	159,014	(3,974)	768,157	:	(384,696)	(65,661)	;	1 1	1	6,953,644
Designated funds	6,749,933	576,510	;	178,832	(4,548)	862,281	1	(137,629)	(72,362)	ţ	(4,519)	:	8,148,498
Donor advised funds	1,034,161	12,812	:	25,514	(614)	123,759	:	(63,314)	(10,463)	;	(200)	:	1,121,655
Brocton scholarships	86,345	i i	;	2,329	(57)	11,263	1	(3,300)	(926)	!	6,711	:	102,335
Dunkirk scholarships	2,178,080	149,662	1	55,895	(1,448)	270,058	1	(56,160)	(33,054)	t í	(27,277)	;	2,535,756
Fredonia scholarships	727,042	7,641	;	19,538	(496)	94,602	1	(29,140)	(8,037)	1	48,559	;	859,709
Miscellaneous scholarships	4,079,038	115,084	1,000	103,213	(2,676)	499,251	1	(165,647)	(71,073)	(591)	(27,994)	;	4,529,605
Westfield scholarships	666,198	1,330	:	15,473	(385)	74,844		(18,575)	(6,359)	:	(50,274)		682,252
Subtotal	21,841,956	1,119,456	1,000	559,919	(14,198)	2,704,215	21,441	(858,461)	(311,298)	(591)	(44,894)	1	25,018,545
Gift annuities	(24,145)	* -	1		1	1	t r	1	1	1	200	-	(23,945)
Total Net Assets	21,817,811	1,119,456	1,000	559,919	(14,198)	2,704,215	21,441	(858,461)	(311,298)	(591)	(44,694)	:	24,994,600
Total Liabilities and Net Assets	\$ 24,065,232 \$	1,366,621 \$	136,497	\$ 612,008 \$	3 (15,511) \$	2,955,654 \$	21,441	\$ (1,168,662) \$	336,558) \$	(70,053)	<b>\$</b>  <b>\$</b>	4,966	\$ 27,571,635

NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION SCHEDULES OF CHANGES IN LIABILITIES AND NET ASSETS BY FUND

Year ended December 31, 2016						Unrealized							
	Beginning					Gains							Ending
	Liabilities	S	Special Fund -			and Change	Patron Dues,		General and	Special Fund -	Fund	Change	Liabilities
	and Net Assets		Fundraising	Interest and	77	in CSV	Miscellaneous		Administrative	Fundraising	Transfers &		and Net Assets
	at 1/1/16	Contributions	Revenues	Dividends, Net	Gains	Giff Annuities	Income	Grants	Expenses	Expenses	Adjustments	Liability	at 12/31/16
Liabilties													
Grants payable	\$ 8,430 \$	<b>€</b>	1	:	\$ \$	!	· ·			: •	: s	_	\$ 7,301
Gift annuity payable	38,250	;	1	:	ı	:	!	:	;	1	1	(19,808)	18,442
Funds held for agencies	1,851,528	6,945	i t	45,419	111,980	23,625	:	(42,962)	(18,709)	1	t I	1	1,977,826
Funds held for pass-throughs	212,919	131,179	97,881	:	1	1	1	(147,489)	(15)	(58,748)	8,125	1	243,852
	1	707007	100	7.	0			(747 007)	0707	(50 740)	0	6000	707
Total Liabilities	2,111,12/	138,124	1,88,78	45,419	111,980	679,62	-	(180,451)	(10,724)	(30,746)	0,123	(706,07)	174,147,7
Unrestricted Net Assets													
Operating fund	31,349	26,209	;	26	:	1	21,087	;	(77,587)	1	3,630	1	4,785
Undesignated - fixed assets	66,208	;	1	;	1 1	!	1	1 1	(2,325)	:	1,370	;	65,253
Board designated-building reserve	10,000	1	;	t T	:	;	1	:	:	:	5,000	Ī	15,000
Community benefit funds	5,863,241	20,569	!	145,326	361,486	73,399	1	(157,894)	(900'09)	1	(10,000)	;	6,236,121
Designated funds	6,262,842	26,141	-	154,564	382,279	78,306	:	(91,520)	(62,679)	1	;	;	6,749,933
Donor advised funds	965,663	2,550	1	23,833	59,010	12,223	1	(19,303)	(9,815)	!	1 1	:	1,034,161
Brocton scholarships	81,847	1	1	1,993	4,880	1,058	;	(2,610)	(823)	;	;	1	86,345
Dunkirk scholarships	1,972,452	87,059	;	49,005	121,407	25,218	;	(37,540)	(29,521)	1	(10,000)	:	2,178,080
Fredonia scholarships	675,457	14,590	1	16,559	40,427	9,263	1	(24,270)	(6,859)	:	1,875	1	727,042
Miscellaneous scholarships	3,870,701	37,328	;	94,693	230,897	53,397	1	(141,809)	(66,169)	:	;	!	4,079,038
Westfield scholarships	625,818	3,560	-	15,302	37,533	8,182	•	(17,879)	(6,318)	-	-	1	666,198
					1						í		1
Subtotai	20,425,578	218,006	:	501,372	1,237,919	261,046	21,087	(492,825)	(322,102)	1	(8,125)	1	21,841,956
Giff annuities	(38,346)	1	1	-	:	14,201	1	-	1	1	;	1	(24,145)
Total Net Assets	20,387,232	218,006	:	501,372	1,237,919	275,247	21,087	(492,825)	(322,102)	1	(8,125)	;	21,817,811
Total Liabilities and Net Assets	\$ 22 498 359 \$	356.130 \$	97.881	\$ 546.791	\$ 1.349.899 \$	298.872	\$ 21.087	\$ (683,276)	\$ (340,826)	\$ (58,748)	; 69	\$ (20,937)	\$ (20,937) \$ 24,065,232
וסומו דומטווומכן מיים ייביי ייביים		0011000											